

# The Criticality of Electric Energy Infrastructure

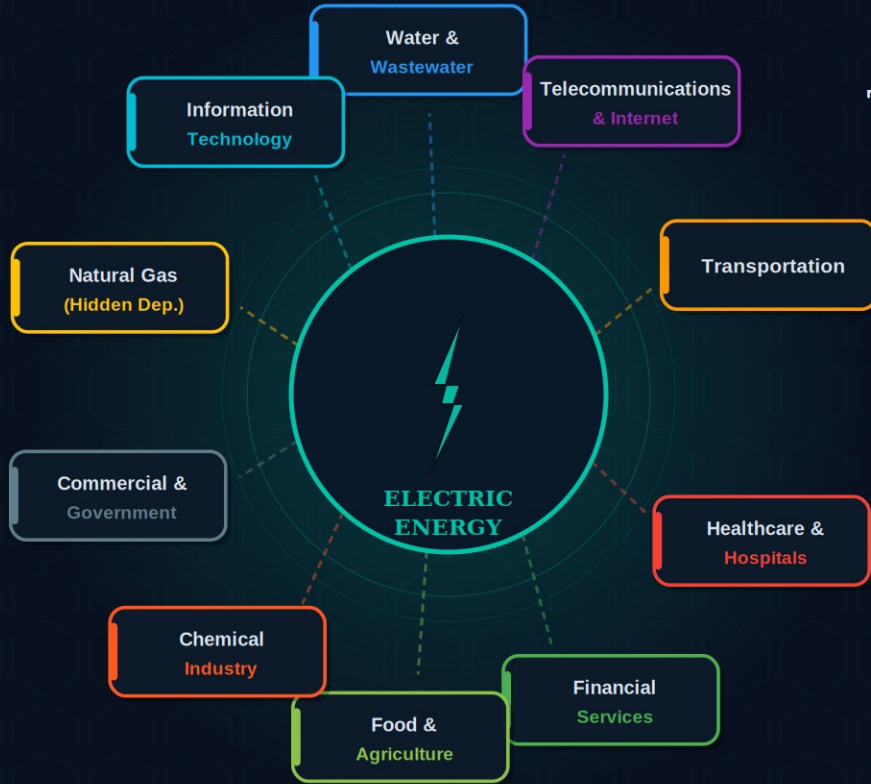
Why Electric Power Is the Foundation of Modern Society



# *“Electricity is the oxygen of a modern economy.”*

Of all the critical infrastructure sectors, electric power is the most foundational. It is the single utility upon which every other sector depends — directly or indirectly. Water systems, hospitals, financial networks, communications, transportation, and even the natural gas supply all require electricity to function.

**A prolonged, widespread grid failure does not simply inconvenience a population. It dismantles the systems that sustain life — within hours to days.**



## The Foundation of Everything

Every sector of critical infrastructure depends, directly or indirectly, on electric power.

**When the grid fails, everything fails.**

# Water & Wastewater

Water and wastewater systems are entirely dependent on electric power. Pumping stations that move water through distribution networks, treatment plants that make water safe to drink, and lift stations that manage sewage all require continuous electricity to operate.

## Water pumping stations

Electric pumps move water from sources through treatment and into distribution networks. No power means no water pressure.

## Treatment plants

Filtration, chlorination, UV disinfection, and chemical dosing systems all require electricity. Without treatment, water becomes a public health emergency.

## Wastewater lift stations

Sewage lift stations prevent backflow into homes and streets. Power failure causes raw sewage overflow within hours.

## SCADA monitoring

Supervisory control systems that monitor water quality and system pressure fail without power, leaving operators blind to system conditions.

# Telecommunications & Information Technology

The internet, cellular networks, broadcast communications, and data centers all operate on electric power. Battery backup and generators buy time — hours to days at most. A sustained outage collapses the digital infrastructure that modern society runs on.

## Internet infrastructure

Internet exchange points, backbone routers, and fiber amplifiers require continuous power. Backup batteries typically last 4–8 hours.

## Cellular networks

Cell towers have battery backup and some have generators, but fuel resupply becomes impossible as transportation systems also fail.

## Data centers

Enterprise and cloud data centers are major power consumers with generator backup — but fuel logistics fail as grid outage extends.

## 911 & Emergency systems

Public safety answering points (PSAPs) and emergency dispatch systems lose primary power; backup generator failure leaves communities with no emergency communication.

# Transportation

Modern transportation systems depend on electric power at every level — from traffic signal control to rail operations to fuel dispensing. Supply chains, emergency response, and the delivery of critical goods all halt when transportation infrastructure fails.

## Traffic management

Traffic signals go dark without power, causing gridlock that blocks emergency vehicle access in densely populated areas.

## Fuel distribution

Gas station pumps are electric. Without power, fuel cannot be dispensed — grounding vehicles including emergency responders and fuel delivery trucks themselves.

## Rail & transit systems

Electrified rail, subway systems, and light rail stop immediately. Diesel-powered trains still require electric control systems to operate safely.

## Air traffic control

Airport and ATC systems have robust backup power, but ground fueling, baggage, and terminal operations fail, halting air cargo and passenger movement.

# Healthcare & Hospitals

Hospitals are among the most power-intensive facilities in any community. Life-support equipment, surgical suites, pharmacy refrigeration, electronic health records, and HVAC for infection control all require uninterrupted electricity. Generator fuel typically lasts 72– 96 hours.

## Life-support systems

Ventilators, cardiac monitors, infusion pumps, and dialysis machines operate on utility power with battery failover measured in minutes.

## Surgical & ICU operations

Operating rooms, intensive care units, and emergency departments cannot function during an uncontrolled power failure.

## Pharmacy & cold storage

Vaccines, insulin, blood products, and temperature-sensitive medications are destroyed if refrigeration fails within 4–8 hours.

## Electronic health records

Clinical decision support, medication management, and patient monitoring systems require network and server infrastructure that depends on power.

# Financial Services

The financial system is built on electronic transactions, real-time settlement networks, and continuously operating data centers. A grid failure does not just freeze digital banking — it halts payroll, supply chain payments, and the economic activity that enables society to function.

## Banking & ATMs

ATMs and point-of-sale terminals fail immediately without power. Cash cannot be obtained, and digital payments cannot be processed.

## Payment networks

Visa, Mastercard, ACH, and wire transfer networks operate in highly protected data centers, but extended outages exhaust all backup capacity.

## Stock & commodities markets

Financial markets require microsecond-level network connectivity. Outages trigger trading halts and can cascade into market instability.

## Payroll & supply chain finance

Businesses cannot pay employees or suppliers without functioning banking and payment infrastructure — economic paralysis follows within days.

# Chemical, Food & Agriculture, Commercial Facilities

## Chemical Industry

Chemical manufacturing and storage require continuous monitoring and control. Power loss can trigger hazardous conditions — pressure buildup, failed containment systems, or uncontrolled reactions.

## Food & Agriculture

Refrigeration for food storage, electric irrigation pumps, grain handling, and processing facilities all depend on power. Extended outages cause massive food spoilage and supply chain disruption.

## Commercial Facilities

Large commercial and retail facilities become inoperable without HVAC, lighting, and point-of-sale systems. Supply chains serving these facilities also halt.

## Government Operations

Government facilities — from courthouses to military installations — require power for communications, security systems, and continuity of government operations.

# Natural Gas Runs on Electricity

Most people assume that natural gas is an independent backup when electric power fails — that gas appliances, gas-fired heating, and gas-powered generators will continue working regardless of the grid. This assumption is wrong.

The pressure in natural gas pipelines is maintained by electrically driven compressor stations. When the grid fails, compressors stop. Pipeline pressure drops. Within hours, natural gas supply to homes, businesses, and gas-fired power plants becomes unreliable or fails entirely.

Gas-fired generation — which many grid operators rely on for baseload and peaking power — can lose its fuel supply during the very outage it is meant to help recover from. This circular dependency is one of the most underappreciated vulnerabilities in critical infrastructure.

# Backup Power: The Limited Safety Net

Backup generators and UPS systems provide critical bridging capability — but they are designed for hours, not days or weeks. The longer a grid outage extends, the more backup systems exhaust their fuel, fail from continuous operation, or become unreachable due to transportation collapse.

## Minutes to Hours

- UPS batteries for servers and telecom
- Hospital generator startup and transfer
- ATM and POS terminal backup batteries
- Traffic signal battery backup

## Hours to Days

- Hospital generator fuel (typically 72–96 hours)
- Data center generator capacity
- Cell tower generator fuel
- Government facility backup power

## Days and Beyond

- Fuel resupply fails as transportation collapses
- Generator mechanical failure from continuous run
- Coolant, lubrication, and maintenance needs
- Cascading failures across all sectors

# Why Grid Restoration Is Slow

Restoring electric power after a major grid failure is not like flipping a switch. Large generators cannot simply be restarted — the process requires precise coordination across a fragile system, often complicated by the same conditions that caused the outage.

## Black start capability

Only certain generators can restart without external power ('black start' units). They must energize transmission lines in careful sequence to avoid overwhelming the system.

## Load balancing

Reconnecting load too quickly collapses the recovering grid. Restoration must be carefully phased, meaning some areas wait while others are restored first.

## Workforce limitations

Line crews, engineers, and technicians can only work so many hours. Mutual aid from neighboring utilities is limited if the outage is regional or national.

## Transmission damage

Physical damage to transformers, substations, or transmission lines requires replacement of equipment with extremely long lead times — large transformers can take 12–18 months to procure.

## Cascading dependencies

Water plants need power to restart pumps. Gas plants need pipeline pressure to restart. The circular dependencies that caused rapid failure also slow recovery.

## Cyber attack recovery

A cyberattack on grid control systems may require rebuilding or replacing compromised systems before restoration can even begin.

# Protecting the Grid Is Not Optional

Because electric energy underlies every other critical infrastructure sector, it is also the highest-value target for adversaries seeking to cause maximum disruption. A successful attack on the electric grid is not an attack on one sector — it is an attack on all of them simultaneously.

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Critical infrastructure sectors depend on electric power

**NERC CIP**

The federal standard governing bulk electric system cybersecurity

**Hours**

Time before loss of power triggers cascading sector failures

TDW has spent nearly two decades embedded in the energy sector — building the cybersecurity standards, controls, and contingency plans that protect the infrastructure communities depend on.



TDW provides cybersecurity assessments, NERC CIP compliance support, OT/ICS security program development, and emergency contingency planning for energy generation and transmission operators.

- 19-year embedded engagement with a regional electric generation & transmission cooperative
- NERC CIP standards, controls, and gap assessments for bulk electric system operators
- Cyber Incident Response, Business Continuity, and Emergency Response plans — FEMA NIMS aligned
- OT/ICS and SCADA security program development, validated by CISA
- Crisis exercise design, tabletop and functional, for energy sector clients